## Universal Funding Proposal Model

### Overview

**(B)** 



@VFD Pro Ltd, 2020

## "My interest is in the future because I am going to spend the rest of my life there. " **C.F. Kettering**



# What The Model Provides?

- A detailed 5-year forecast model
  - ✓ Years 1 and 2 detailed by month
  - ✓ Years 3 to 5 detailed per year
- Understand and Plan for the Future
- Model the Impact of Funding
- Support Funding Applications

The 'Universal' Model can be used with any Accounting system



#### **Step 1 - Instructions**

Step	Model Tab
	Monthly P&L Tab
1	Prepare a spreadsheet with as much history (up to 5 years) from the most recent date the accounts are complete to as per Sample P&L tab
2	The first column should contain the P&L nominal descriptions and each month should be listed from the next column onwards, starting with the most recent month
3	Copy the P&L you have prepared and paste it into the section provided (yellow cells for nominal descriptions and orange cells for values)
4	Select the Chart of Accounts category next to each P&L nominal being sure to exclude any Headings, Sub-headings and totals
5	Select the Year and Month the accounts are complete to from the drop down boxes provided (the remaining months will auto populate)
6	Enter the company name in the box provided
	Closing Balance Sheet Tab
7	Prepare a spreadsheet with the Balance sheet for the period up to the most recent date the accounts are complete to (this should be the same month as the most recent month in your P&L history)
8	The first column should contain the Balance Sheet nominal descriptions and the second should contain the closing balances
9	Copy the Balance Sheet you have prepared and paste it into the section provided (yellow cells for nominal descriptions and orange cells for values)
10	Select the Chart of Accounts category next to each Balance Sheet nominal being sure to exclude any Headings, Sub-headings and totals
	Baseline Forecast Tab
	This tab is used to set an assumed baseline of the business' performance over the next 5 years
11	Review performance over the past 24 months ensuring the totals and sub totals match the P&L you have prepared
	Sales forecast
12	The % Applied column will provide you with the year on year % movement by nominal over the past 6 months
13	You can change the automatically generated forecast by either:
	Entering a year on year (YOY %) increase or decrease for each nominal in the % Applied column (this will maintain the prior year phasing)
	Adjust individual months (next 24 months only) by over-typing the figure generated (once this has been done the YoY % entered will not impact that cell)
14	Adjust the forecast assumptions for Yr3 - Yr5 by either:
	Entering a year on year (YOY %) increase or decrease for each nominal in the YoY % column
	Entering the £ forecast for each nominal in the Yr. Total column
	changing a % will not amend the forecast once a forecast value has been entered
15	Add a forecast for any new customers / sales channels in the rows provided
16	Gross Margin The % Applied column will provide you with the Margin % achieved over the past 6 months
17	You can change the automatically generated forecast by either:
1/	Entering the average Gross Margin % which will generate the same Gross Margin % for each month in that year
	Adjust individual months (next 24 months only) by over-typing the figure generated (once this has been done the YoY % entered will not impact that cell)
	Overheads
18	se or decrease for each cost line (this will maintain the prior year phasing)
19	Tab 1: Step by Step months only) by over-typing the figure generated (once this has been done the YoY % entered will not impact that cell)
20	Instructions es in the rows provided
21	on including Depreciation, Interest Paid or Tax are automatically set to zero as they are calculated on the 3 Way Forecast tab
	If you wish to fore Debts, please use the row provided. This will ensure the correct P&L, Balance Sheet and Cashflow treatment
22	in you wish to fore a beast are row provided. This will ensure the confect Pack, balance sheet and cosimow a equilibrium

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#### **Step 2 – Profit and Loss Template**

Company Name		Demo Company L	imited				
ales		Mar-20	Feb-20	Jan-20	Dec-19	Nov-19	Oct-19
Sales Nominal 1		£2,684.28	£2,670.92	£2,657.64	£2,644.41	£2,631.26	£2,618.17
Sales Nominal 2		£2,684.28	£2,670.92	£2,657.64	£2,644.41	£2,631.26	£2,618.17
Sales Nominal 3		£2,684.28	£2,670.92	£2,657.64	£2,644.41	£2,631.26	£2,618.17
Sales Nominal 4		£2,684.28	£2,670.92	£2,657.64	£2,644.41	£2,631.26	£2,618.17
Sales Nominal 5		£2,684.28	£2,670.92	£2,657.64	£2,644.41	£2,631.26	£2,618.17
Sales Nominal 6		£2,684.28	£2,670.92	£2,657.64	£2,644.41	£2,631.26	£2,618.17
Sales Nominal 7		£2,684.28	£2,670.92	£2,657.64	£2,644.41	£2,631.26	£2,618.17
Sales Nominal 8		£2,684.28	£2,670.92	£2,657.64	£2,644.41	£2,631.26	£2,618.17
Sales Nominal 9		£2,684.28	£2,670.92	£2,657.64	£2,644.41	£2,631.26	£2,618.17
Sales Nominal 10		£2,684.28	£2,670.92	£2,657.64	£2,644.41	£2,631.26	£2,618.17
Sales Nominal 11		£2,684.28	£2,670.92	£2,657.64	£2,644.41	£2,631.26	£2,618.17
Sales Nominal 12		£2,684.28	£2,670.92	£2,657.64	£2,644.41	£2,631.26	£2,618.17
Sales Nominal 13		£2,684.28	£2,670.92	£2,657.64	£2,644.41	£2,631.26	£2,618.17
Sales Nominal 14		£2,684.28	£2,670.92	£2,657.64	£2,644.41	£2,631.26	£2,618.17
Sales Nominal 15		£2,684.28	£2,670.92	£2,657.64	£2,644.41	£2,631.26	£2,618.17
otal Sales		£40,264.18	£40,063.86	£39,864.54	£39,666.21	£39,468.87	£39,272.50
ost of Sales							
Cost of Sales Nomina	al 1	£250.00	£250.00	£250.00	£250.00	£250.00	£250.00
Cost of Sales Nomina	al 2	£250.00	£250.00	£250.00	£250.00	£250.00	£250.00
Cost of Sales Nomina	al 3	£250.00	£250.00	£250.00	£250.00	£250.00	£250.00
Cost of Sales Nomina	al 4	£250.00	£250.00	£250.00	£250.00	£250.00	£250.0d
Cost of Sales Nomina	al 5	£250.00	£250.00	£250.00	£250.00	£250.00	£250.00
Cost of Sales Nomina	al 6	£250.00	£250.00	£250.00	£250.00	£250.00	£250.00
Cost of Sales Nomina	al 7	£250.00	£250.00	£250.00	£250.00	£250.00	£250.00
Cost of Sales Nomina	al 8	£250.00	£250.00	£250.00	£250.00	£250.00	£250.00
Cost of Sales Nomina	al 9	£250.00	£250.00	£250.00	£250.00	£250.00	£250.00
Cost of Sales Nomina	al 10	£250.00	£250.00	£250.00	£250.00	£250.00	£250.00
Cost of Sales Nomina	al 11	£250.00	£250.00	£250.00	£250.00	£250.00	£250.00
Cost of Sales Nomina	al 12	£250.00	£250.00	£250.00	£250.00	£250.00	£250.00
Cost of Sales Nomina	al 13	£250.00	£250.00	£250.00	£250.00	£250.00	£250.00
Cost of Sales Nomina	al 14	£250.00	£250.00	£250.00	£250.00	£250.00	£250.00
Cost of Sales Nomina	al 15 🔔	L O. C	0.00	£250.00	£250.00	£250.00	£250.00
otal Cost of Sales	la	b 2: Sample F	2 0.00	£3,750.00	£3,750.00	£3,750.00	£3,750.00
verheads	_						(
Pr	ocess S	ample P&L Sar	mple Balance Sh	eet Month		ing Balance Shee	et Baseli



#### **Step 3 - Balance Sheet Template**

		<b>T</b> -4-1	2
Fixed Assets		Total	
Goodwill		£50,000.00	5
Fixed Asset Nominal 2		£50,000.00	5
Fixed Asset Nominal 3		£50,000.00	1
Fixed Asset Nominal 4		£50,000.00	
Fixed Asset Nominal 5		£50,000.00	3
Fixed Asset Nominal 6		(£35,000.00)	X
Fixed Asset Nominal 7		(£35,000.00)	~
Fixed Asset Nominal 8		(£35,000.00)	2
Fixed Asset Nominal 9		(£35,000.00)	
Fixed Asset Nominal 10		(£35,000.00)	Í.
Total Fixed Assets		£75,000.00	- C
Current Assets		210,000.00	
Current Asset Nominal 1		2,654.00	3
Current Asset Nominal 2		9,548.00	8
Current Asset Nominal 3		365.00	
Current Asset Nominal 4		2,458.00	فہ ا
Current Asset Nominal 5		2,654.00	2
Current Asset Nominal 6		2,034.00	3
Current Asset Nominal 7		2,544.00	
Current Asset Nominal 8		7,593.25	
Current Asset Nominal 9		254.00	$\geq$
Current Asset Nominal 10		25.680.73	$\geq$
Current Asset Nominal 11		23,781.90	$\geq$
Current Asset Nominal 12		215.00	2
Current Asset Nominal 13		5,485.00	
Current Asset Nominal 14		21.00	~
Current Asset Nominal 15		8.848.00	5
Total Current Assets		£92,316.88	
Current liabilities			N N
Current Liability Nominal 1		6,542.00	3
Current Liability Nominal 2		63.00	
Current Liability Nominal 3			
Current Liability Nominal 4		Tab 2: S	ample
Current Liability Nominal 5		Balance	Sheet
Current Liability Nominal 6		9,874.00	
Process	Sample P&L	Sample Balance	Sheet N



#### Tab 4 – Copy and Paste P&L History

	Company Name		Den	no Company Lto	ł		$\overline{}$
		Latest Month	Month -1	Month -2	Month -3	Month -4	Mos
	Year >>>	2020	2020	2020	2019	2019	201
	Month >>>	Mar	Feb	Jan	Dec	Nov	02
3							
Chart of Accounts Category	P&L Structure						5
Select Category	Sales						2
Sales	Sales Nominal 1	£13,464.16	£11,512.06	£9,130.28	£27,376.24	£17,394.50	£13
Sales	Sales Nominal 2	£10,771.33	£9,209.65	£7,304.22	£21,900.99	£13,915.60	£ħ
Sales	Sales Nominal 3	£8,617.06	£7,367.72	£5,843.38	£17,520.79	£11,132.48	
Sales	Sales Nominal 4	£6,893.65	£5,894.17	£4,674.70	£14,016.63	£8,905.99	A
Sales	Sales Nominal 5	£5,514.92	£4,715.34	£3,739.76	£11,213.31	£7,124.79	è
Sales	Sales Nominal 6	£4,411.94	£3,772.27	£2,991.81	£8,970.65	£5,699.83	
Sales	Sales Nominal 7	£3,529.55	£3,017.82	£2,393.45	£7,176.52	£4,559.86	£4
Sales	Sales Nominal 8	£2,823.64	£2,414.25	£1,914.76	£5,741.21	£3,647.89	-
Sales	Sales Nominal 9	£2,258.91	£1,931.40	£1,531.81	£4,592.97	£2,918.31	£32
Select Category							
Select Category							2
Select Category	Total Sales	£58,285.17	£49,834.69	£39,524.15	£118,509.31	£75,299.26	£
Select Category							2
Select Category							1 A
Select Category							>
Select Category							5
Select Category	Cost of Sales						1
Cost of Sales	Cost of Sales Nominal 1	£2,250.00	£2,250.00	£2,250.00	£2,250.00	£2,250.00	
Cost of Sales	Cost of Sales Nominal 2	£2,250.00	£2,250.00	£2,250.00	£2,250.00	£2,250.00	
Cost of Sales	Cost of Sales Nominal 3	£2,250.00	£2,250.00	£2,250.00	£2,250.00	£2,250.00	<
Cost of Sales	Cost of Sales Nominal 4	£2,250.00	£2,250.00	£2,250.00	£2,250.00	£2,250.00	2
Cost of Sales	Cost of Sales Nominal 5	£2,250.00	£2,250.00	£2,250.00	£2,250.00	£2,250.00	¢.
Cost of Sales	Cost of Sales Nominal 6	£2,250.00	£2,250.00	£2,250.00	£2,250.00	£2,250.00	EZ?
Cost of Sales	Cost of Sales Nominal 7	£2,250.00	£2,250.00	£2,250.00	£2,250.00	£2,250.00	£23
Cost of Sales	Cost of Sales Nominal 8	Tab A Mar	nthh: PO	£2,250.00	£2,250.00	£2,250.00	5
Cost of Sales	Cost of Sales Nominal 9	Tab 4: Mo	- 00	£2,250.00	£2,250.00	£2,250.00	
Cost of Sales	Cost of Sales Nominal 10	Profit and	Loss <sub>p0</sub>	£2,250.00	£2,250.00	£2,250.00	3
Select Category	_	1					2
Process Sample P8	L Sample Balance Sheet	Monthly P&L	Closing Balanc	e Sheet Ba	seline Forecast	Baseline Bal	ance
The cost of the re	oumple buildinge briefer		crosning building	- Sheet   Da.	renire i orecust		and on the

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#### **Step 5 – Copy and Paste Closing Balance**

Chart of Accounts Category	Balance Sheet Structure	Total
Please Select	Fixed Assets	
Fixed Assets	Goodwill	£50,000.00
Fixed Assets	Fixed Asset Nominal 2	£50,000.00
Fixed Assets	Fixed Asset Nominal 3	£50,000.00
Fixed Assets	Fixed Asset Nominal 4	£50,000.00
Fixed Assets	Fixed Asset Nominal 5	€50,000.00
Fixed Assets	Fixed Asset Nominal 6	(£35,000.00)
Fixed Assets	Fixed Asset Nominal 7	(£35,000.00)
Fixed Assets	Fixed Asset Nominal 8	(€35,000.00)
Fixed Assets	Fixed Asset Nominal 9	(£35,000.00)
Fixed Assets	Fixed Asset Nominal 10	(€35,000.00)
Please Select	Total Fixed Assets	£75,000.00
Please Select		
Please Select	Current Assets	
Current Assets	Bank Account	26,458.00
Current Assets	Accounts Receivable	76,452.00
Current Assets	Rent Deposit	15,000.00
Current Assets	Paypal Account	7,854.00
Current Assets	Stock	115,698.00
Please Select	Total Current Assets	£241,462.00
Please Select		
Please Select	Current liabilities	
Current Liabilities	Corporation Tax Liability	15,000.00
Current Liabilities	PAYE Liability	8,654.00
Current Liabilities	Pension Liability	2,654.00
Current Liabilities	Accounts Payable	45,894.00
Current Liabilities	Bank Loan	5,000.00
Current Liabilities	VAT Liability	11,654.00
Please Select	Total Current Liabilities	£88,856.00
Please Select	Tab 5: Closing	
Please Select	Long Tab 5: Closing	
Long Term Liabilities	IP. Balance Sheet	25,000.00
Please Select	Total Long Term liabiliti	£25,000.00

**Closing Balance Sheet** 



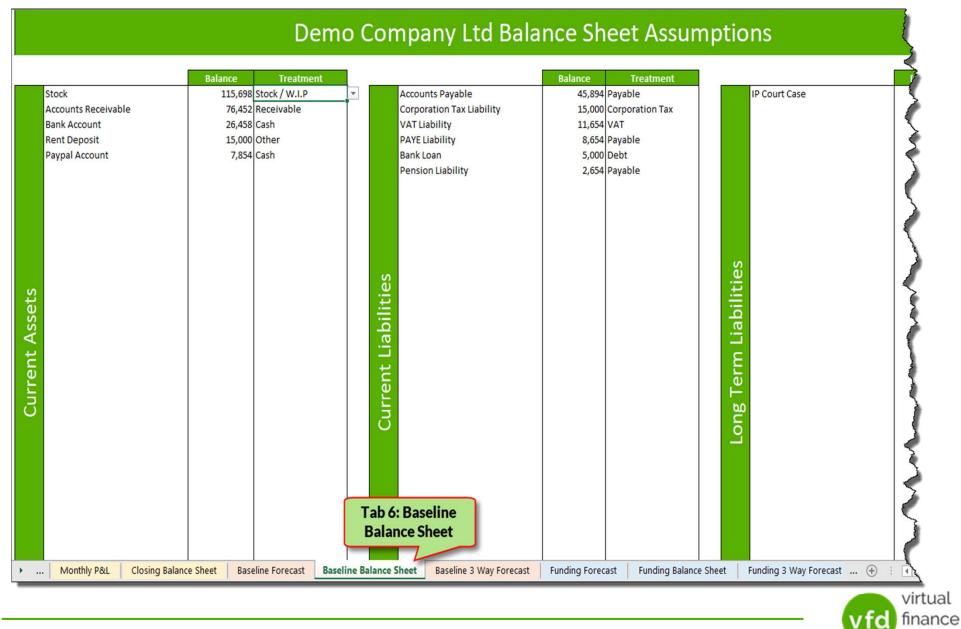
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#### **Step 6 – Enter the Baseline Forecast**



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#### **Step 7 – Treatment of Balance Sheet Baseline**



director

#### **Step 8 – Forecast Assumptions**

		Demo Company Ltd Summary P&L, Balance Sheet & Cashflow Forecast											
		This Year Total	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb
Assumptions													
Depreciation (% of Fixed Assets) Interest (% of Debt Open Balance)		32.4% 12.6%	32.4% 7.9%	32.4% 7.9%	32.4% 0.0%	32.4% 0.0%	32.4% 0.0%	32.4% 0.0%	32.4% 0.0%	32.4% 0.0%	32.4% 0.0%	32.4% 0.0%	32.4 0.0
Accounts Receivable (Days) Inventory (Days)	:	30 156	27	20 180	14 195	11 210	30 210	50 210	63 210	90 210	141 210	134 200	13 19
Accounts Payable (Days)	•	31	30	29	29	32	46	58	45	41	43	39	4
Corporation Tax Liability (addition only) Corporation Tax Payment Dividend/Owner Payment / (Receipt)	• • •	15,000	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	15,000 1,500	1,500	1,50
Capital Expenditure Debt Issued (Repaid) Equity Issued (Repaid)	•		(2,500)	(2,500)			4,000	4,000	4,000	4,000	4,000	4,000	4,00
Profit & Loss Revenue		ireen - Data	ή.	-			29,598	26,207	19,906	37,650	59,255	19,762	37,376
Cost of Sales	E	intry Fields					9,489	8,402	6,382	12,071	18,997	6,336	11,98
Gross Margin Gross Margin %	_	661,068 71.0%					20,109 67.9%	17,805 67.9%	13,524 67.9%	25,579 67.9%	40,257 67.9%	13,426 67.9%	25,393 67.9
Salaries & Dividends Overheads		80,265 327,039	1,000	1,000	1,000 20,125	1,000 19,131	1,665 24,667	1,670 24,738	1,675 26,111	3,359 26,189	3,369 26,268	3,379 26,347	5,084
Depreciation & Amortisation Interest	:	12,000 628	676 33	657 16	640	622	606	697	787	873	958	1,040	1,120
Total Expenses	_	419,932	11,821	21,793	21,765	20,754	26,937	27,105	28,572	30,422	30,595	30,766	32,631
Profit before tax		241,136	(11,821)	(21,793)	(21,765)	(20,754)	(6,829)	(9,300)	(15,048)	(4,843)	9,662	(17,340)	(7,238
Corporation Tax (assumed)			0	0	0	0	0	0	0	0	0	0	
Profit after tax		241,136	(11,821)	(21,793)	(21,765)	(20,754)	(6,829)	(9,300)	(15,048)	(4,843)	9,662	(17,340)	(7,238
Balance Sheet Assets					ſ	Tab 8: B		1					
Cash Accounts Receivable		34,312 76,452	25,243 64,984	5,352 45,037	(4,366) 28,081	3 Way F	orecast	(29,674) 65,953	(67,755) 71,872	(96,030) 93,642	(129,228) 123,560	(134,613) 110,456	(138,060 108,715
Monthly P&L Closing Bala	nce Sheet	Baseline Forec	ast Baselir	e Balance Sheet	Baseline	a 3 Way Foreca	st Funding	Forecast	Funding Balan	ce Sheet	Funding 3 Way	Forecast	+ : -

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#### **Step 9 – With Funding Forecast**

								Kev	vised Scenario	for rear 1 (ne	kt 12 months)					
	Baseline Yr1	YoY%	Var %	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Yr1 Total
ales																
Sales Nominal 1	63,172	(70.6%)	0.0%					6,837	6,054	4,598	8,697	13,688	4,565	8,634	10,098	63,17
Sales Nominal 2	50,538	(70.6%)	0.0%					5,470	4,843	3,679	6,958	10,950	3,652	6,907	8,078	50,53
Sales Nominal 3	40,430	(70.6%)	0.0%					4,376	3,875	2,943	5,566	8,760	2,922	5,526	6,463	40,43
Sales Nominal 4	32,344	(70.6%)	0.0%					3,501	3,100	2,354	4,453	7,008	2,337	4,421	5,170	32,34
Sales Nominal 5	25,875	(70.6%)	0.0%					2,801	2,480	1,884	3,562	5,607	1,870	3,537	4,136	25,8
Sales Nominal 6	20,700	(70.6%)	0.0%					2,240	1,984	1,507	2,850	4,485	1,496	2,829	3,309	20,7
Sales Nominal 7	16,560	(70.6%)	0.0%					1,792	1,587	1,205	2,280	3,588	1,197	2,263	2,647	16,5
Sales Nominal 8	13,248	(70.6%)	0.0%					1,434	1,387	964	1,824	2,871	957	1,811	2,047	13,2
Sales Nominal 9	10,599	(70.6%)	0.0%					1,454	1,270	771	1,824	2,871	766	1,811	1,694	10,5
Sales Nominal 9	10,599	(70.0%)	0.0%					1,147	1,010	//1	1,459	2,290	/00	1,449	1,094	10,5
			0.0%													
			0.0%													
			0.0%													
			0.0%													
			0.0%													
Other			0.0%													
New Customer 1			0.0%													
New Customer 2			0.0%													
New Customer 3			0.0%													
New Customer 4			0.0%													
New Customer 5			0.0%													
New Customer 6			0.0%													
New Customer 7			0.0%													
New Customer 8			0.0%													
New Customer 9			0.0%													
New Customer 10			0.0%													
New Customer 11			0.0%													
New Customer 12			0.0%													
New Customer 13			0.0%													
New Customer 14			0.0%													
New Customer 15			0.0%													
otal Sales	273,467	(70.6%)	L	0	0	0	0	29,598	26,207	19,906	37,650	59,255	19,762	37,376	43,714	273,4
ost of Sales	(87,675)	(67.5%)	Г	0	0	0	0	(9,489)	(8,402)	(6,382)	(12,071)	(18,997)	(6,336)	(11,983)	(14,015)	(87,67
	105 703	171 000					•	20 100	17 005	12 534	35 530	40.057	12 435	25 202	20.000	105 3
Bross Margin	185,792	(71.9%)		0	0	0	0	20,109	17,805	13,524	25,579	40,257	13,426	25,393	29,699	185,7
iross Margin %	67.9%	(3.1%)	0.0%	67.9%	67.9%	67.9%	67.9%	67.9%	Tab	9: Fund	ling	67.9%	67.9%	67.9%	67.9%	67.
Overheads			Г						-	orecas						
Salaries	29,301	(63.5%)	0.0%	1,000	1,000	1,000	1,000	1,665	6	Ulecas	•	3,369	3,379	5,084	5,100	29,3
	36.000	(25.0%)	0.0%	2,000	-,000	2,000	4.000	4.000	4.000	40	4.000	4.000	4.000	4.000	4,000	
Rent Monthly P&L Closing	Balance Sheet		ne Forecast	1	Balance Sheet	1 -	line 3 Way		Funding F		Funding Ba			g 3 Way For		36.0



#### **Step 10 – 3 Way Forecast With Funding**

Generate Funding Pro	posal		Demo	Demo Company Ltd Summary P&L, Balance Sheet & Cashflow Forecast										
		This Year Total	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	
Assumptions	2.1													
Depreciation (% of Fixed Assets)		32.4%	32.4%	32.4%	32.4%	32.4%	32.4%	32.4%	32.4%	32.4%	32.4%	32.4%	32.4%	
nterest (% of Debt Open Balance)	•	0.0%	7.9%	7.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Accounts Receivable (Days)	•	30	27	20	14	11	30	50	63	90	141	134	138	
	•	156	168	180	195	210	210	210	210	210	210	200	190	
Accounts Payable (Days)	•	31	30	29	29	32	46	58	45	41	43	39	40	
Corporation Tax Liability (addition only)		15,000	0	0	0	0	0	0	0	0	0	0	0	
Corporation Tax Payment			0	0	0	0	0	0	0	0	15,000	0	0	
Dividend/Owner Payment / (Receipt)			1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	
capital expenditure	-		U	U	U	U	4,000	4,000	4,000	4,000	4,000	4,000	4,000	
Debt Issued (Repaid)			(2,500)	(2,500)	150,000	0	0	0	0	0	0	0	0	
Profit & Loss	Ent	er Detail of	5											
Revenue Cost of Sales		oans and	· ·	•		-	29,598	26,207 8,402	19,906 6,382	37,650	59,255	19,762 6,336	37,376 11,983	
Gross Margin	1.00						9,489 20,109	17,805	13,524	25,579	18,997 40,257	13,426	25,393	
Gross Margin %	Repa	yment Plans					67.9%	67.9%	67.9%	67.9%	67.9%	67.9%	67.9%	
Salaries & Dividends	<b>N</b>	80,265	1,000	1,000	1,000	1,000	1,665	1,670	1,675	3,359	3,369	3,379	5,084	
Overheads		327,667	10,112	20,119	20,125	19,131	24,667	24,738	26,111	26,189	26,268	26,347	26,426	
Depreciation & Amortisation		12,000	676	657	640	622	606	697	787	873	958	1,040	1,120	
nterest	•	-	33	16		-	-	-		-	-	-	-	
Fotal Expenses		419,932	11,821	21,793	21,765	20,754	26,937	27,105	28,572	30,422	30,595	30,766	32,631	
Profit before tax		241,136	(11,821)	(21,793)	(21,765)	(20,754)	(6,829)	(9,300)	(15,048)	(4,843)	9,662	(17,340)	(7,238)	
Corporation Tax (assumed)			0	0	0	0	0	0	0	0	0	0	0	
Profit after tax		241,136	(11,821)	(21,793)	(21,765)	(20,754)	(6,829)	(9,300)	(15,048)	(4,843)	9,662	(17,340)	(7,238)	
alance Sheet									-					
Assets	-								Tab 10: F	unding			and the second	
Cash		34,312	25,243	5,352	145,634	135,690	133,730	120,326	3 Way F		20,772	15,387	11,940	
Accounts Receivable		76,452	64,984	45,037	28,081	18,769	46,143	65,953	5 Way F	orecast	123,560	110,456	108,715	
stock / W.I.P		115,698	113,918	110,959	108,185	103,562	96,076	87,965	/8,692	1	70,676	58,453	50,056	
		ce Sheet Base	line 3 Way For	and the second s	ding Forecast	1	alance Sheet		Way Forecast	Forecast F		+		



#### **Step 11 – Forecast Commentary & Report Generation**





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